Pioneering green solutions

Claus Sauter, Bernd Sauter, Olaf Tröber, Prof. Dr. Oliver Lüdtke, Theodor Niesmann Capital Markets Day September 28, 2023



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Presenters

Management Board



Claus Sauter CEO, Chairman of the Management Board

Responsible for global business development, global marketing and communication, global human resources, global trading, global risk management and specialities, sustainability



Prof. Dr. Oliver CTO, Vice-Chairman of

Responsible for technical planning, procurement and construction, research and development, operations excellence



Theodor Niesmann сто

Responsible for technical planning, procurement and construction, research and development, operations excellence



Bernd Sauter COO Europe

Responsible for marketing & communication Europe, agrarmanagement Europe, procurement, trading and sales, VERBIO logistics, finance Europe, governmental and regulatory affairs Europe, quality management Europe, personnel Europe, head of production Europe



Stefan Schreiber COO North America

Responsible for development of synthetic fuels, government and regulatory affairs North America (NA), human resources (NA), VERBIO Nevada, VERBIO Canada, agrarmanagement (VEA) and VERBIO North America (VNA)



Olaf Tröber CEO

Responsible for global IT, internal audit, global accounting and taxes, enterprise risk consolidation, global insurance, global controlling, global treasury, global legal department, investor relations, compliance

More than 80% of primary energy use comes from fossil sources

Source Eveepik/Wirestock



Setting the Scene: More from Biomass Bernd Sauter





Biomass Availability in relevant markets



Source: UFOP/Verbio; *potential future market



Increasing the Efficiency of all Biomass Processing





Current Technology Scaling and Adding a Asset-light Business Claus Sauter

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Our Biorefinery Model





Our Competitive Advantage leads to attractive Returns





Growth Engine I: Implementing our Technologies across the World



Our Platform provides Trading Optionality



Strong Analytics Capabilities



Multiple Green Molecules



Multiple Customers, Markets and Pathways



Size



Strong Risk Management and the second

Growth Engine II: Increasing our established Portfolio with third-party Molecules

Leveraging our Platform to maximize the Value of each Molecule: Opportunity Pipeline (Figures p.a.)



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New Technology Deployment: Chemical Feedstocks from VegOil Theodor Niesmann

Why Chemical Feedstocks from Biomass?

Global trends in the chemical industry:

Climate Neutrality – Consumer Goods Industry has established goals for CN between 2030 to 2050 Chemical industry urgently needs solutions

Circular Economy – Shift to renewable/biobased chemicals to reduce waste, resource use and CO2

Decarbonization in Chemical industry is impossible

→ Renewable Carbon needed



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Verbio's core Biorefinery Concept on VegOil



Products and Market

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Linear α -olefins – addressable market ~USD 7-10bn (2023)

- 1-Decene market of ~USD 2.5bn p.a. 700-800kt/a (2022) mainly lubricants
- Heptenes not on the market but e.g. n-heptane solvent ~USD 0,6-1 bn p.a., 300 kt/a (2020)

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Products and Market



9DAME Very versatile, but new to the industry \rightarrow Verbio is First Mover

- Surfactants ~30-35 bn USD/a, 17-18 Mio t/a, Target market 150-300 kta
- Solvents USD 40-45bn p.aa, biobased solvents 0.5-1m t/a, USD 1,5-2bn p.a.
- Specialty polymers, e.g. PA11/PA12 300kta, USD 3bn p.a.
- C8/C10 FA/alcohols market in general, 150-300kt/a, USD 0,6-1,5bn p.a.
- New polymers based on C18 diacid as recyclable PE alternatives
- New PAO lubricants, see 1-decene

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VerbioChem – Ethenolysis Plant, Bitterfeld

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Existing Biodiesel Plant



Ethenolysis Plant Expansion



XiMo – Our Catalyst Producer



- 100 % affiliate of Verbio
- Hungarian based catalyst developer and producer
- Specialised on Metathesis Catalysts
- Exclusive IP (licensed / own patents)





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XiMo's Products





















XiMo's Applications and Markets



Industry	Applications @	Product	Reactions
Renewables	CosmeticsLubricantsFracking Solvents	DeceneMethyl DecenoatePolyols / Diacids	EthenolysisHomo Cross Metathesis
Flavours & Fragrances	 Cosmetics Household Chemicals Detergents 	• Musk	 Z-Selective Cross Metathesis Optically Active Ring Closing Metathesis
Pharmaceuticals	R&D / Production	Active Ingredient	Stereoselective Cross MetathesisOptically ActiveFluorine Chemistry
Agrochemicals	Insecticides	Pheromones	Z-Selective Cross Metathesis
Specialty Chemicals	AutomotiveSpeciality Polymers	 High-performance polymers Functional Base Oils Gas Additives Amino-acids 	 Syndiotactic Polymerization Z-Selective Cross Metathesis Cross Metathesis

Milestones





Facts and Figures

Production capacity:

32,000 t p.a. 9-DAME 17,000 t p.a. 1-Decene 6,000 t p.a. 1-Heptene 5,000 kg p.a. Catalyst

Estimated revenue in 2027: € 116m (40% Capacity usage) **Estimated EBITDA in 2027:** € 4.4m

Estimated revenue in 2030: € 293m (90% Capacity usage)Estimated EBITDA in 2030: € 50m

500



- Business Case based on actual price level for "grey" Decene and comparable chemicals for 9-DAME
 →Potential upsides for green chemicals on growing demand
- Price of catalyst will decrease to 7,000 €/kg
 →Growing demand from other applications
- Exclusivity for catalyst and own technology for production process provides unique competetive advantage
- Access to Raw Materials
- Logistics



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New Technology Deployment: Chemical Feedstocks from Starch and Sugars Prof. Dr. Oliver Lüdtke

Overview: Basic Organic Chemicals



Basis Organic Chemicals are the Backbone of the Entire Chemical Industry!

Basic chemicals

Products from basic chemicals (global demand)

Polyethylen (135 Mio.to)* / PVC (50 Mio.to) / Ethylenoxid (32 Mio.to)*/....





Formaldehyde (25 Mio.to)* / Acetic Acid (21 Mio.to)* / Methylchlorid (3 Mio. to)* /.... Dimethylether (10 Mio.to) → Ethylen + Propylen (catalytic-process)

> Acetic Acid and higher carboxylic acids (C3 – C6) H_{3C}

.... others

*(...) = market size

For 1 ton of Ethylen, 1.5 tons of Ethanol is needed. The entire US Ethanol Production of 50m tons of Ethanol is equivalent to c. 33m tons of Ethylen.

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Basic Chemicals based on Verbio Products

Process / Technology



Basic Chemicals > Ethylen $\overset{H}{\underset{u}{\overset{}}_{c=c}}$



Market/ Attractiveness

Close to market price / existing

≻ Methanol H н−с−он н

Ethylen

synthesis gas route by RNG / CH₄ (technology available) by CO₂ / CO and renewable H₂ (technology available)

Premium for biomethanol needed

➢ Acetic Acid O H₃C⁻OH

catalitic process by ethanol or by fermentation (technology pilot scale) Premium for bio carboxyl acids needed

> Higher carboxyl acids by fermentation (technology pilot scale)

Special Chemicals from Verbio



Raw Material	Products / Technology	Market
➤ Fusel Oils	Esterification to C3-C5 Ester-mixture (R&D)	Solvent industry
➤ Fusel Oils	Hydrocarbons / Separation & Fractionation of oils	Niche markets
➤ Ethanol	Ethyl acetate / Reaction between ethanol & acetic acid	Solvents for coatings
≻		

Fusel Oils are By-products of Ethanol Production (0.4%).

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Bringing it all together: Impact and Implications Olaf Tröber



Green Customer Impact



CO₂ Emissions Reduction in million tons according to German Regulation





Opportunity Pipeline to drive Dynamic Growth in Earnings Power



- Current estimated mid-to-longterm annual earnings power of € 700m - € 800m after completion of attractive opportunity pipeline*
- Earnings power assumes same price levels as 2023/24 guidance
- Estimated additional capex of
 > € 1bn

*projects are at various stages of maturity. Individual projects may advance to a final investment decision by the company based on a number of factors.



Asset Base generates significant Cash to support Growth

Sources and Use of Cash: Cumulative in €m June 30, 2016 to June 30 2023





Summary and Q&A



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Point of contact





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